23 July 1975

Mr. Mike Kahn
Chairman, Duke Law Forum
50 Berkeley St.
Apt. D-156
Satellite Beach, FL 32937

Dear Mr. Kahn,

Please excuse the long delay in responding to your friendly invitation of July 3.

been a bit less hectic than it is obviously going to be.

Therefore, I am afraid again we must ask you to excuse Mr. Colby from making any speaking date with the Duke Law Forum.

ILLEGIB wish to give you the impression that the Director would not be receptive at some future date.

Sincerely,

Angus MacLean Thuermer
Assistant to the Director

Service & Telephone

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22 JAP

Mr. Jim Drucker Chairman, Duke Law Forum Duke University Durham, North Carolina 27706

Dear Mr. Drucker:

Thank you very kindly for your repeat of Mr. Kahn's very kind invitation to speak to the Duke Law Forum. I would indeed hope to do this on some occasion, but I fear that the various calls on my time for official reviews of the Agency's activities here in Washington will be such that I should not undertake a commitment to appear in Durham for the time being. On some occasion in the future the situation may change, and at that time I would certainly hope to pick up your kind invitation again.

Thanks again.

Sincerely,

/s/ W. E. Colby

W. E. Colby Director

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Puke Bar Association Duke University School of Caw

DURHAM

NORTH CAROLINA 27706

684-2834

November 5, 1974

Mr. Angus Thuermer Assistant to the Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Thuermer:

This is to follow up on our telephone conversation of last week. It seems there was some misunderstanding as to the amount of time Mr. Colby would be available to us. However, we are grateful for any time he can spend with us and therefore the schedule we discussed is certainly acceptable.

It is now our understanding that Mr. Colby will fly by private plane leaving Washington at approximately 5:00 p.m. on November 19th and arrive in Raleigh-Durham at approximately 6:00 p.m. We will then proceed immediately to a private dinner at the home of one of our faculty members where both students and faculty will be present. There will be approximately 15-20 people at this buffet dinner. We will finish dinner in time to get back to the Law School for Mr. Colby's 8:30 speech to the Law Forum. We will let this run until approximately 10:00 p.m. when we will proceed to the airport for Mr. Colby's departure back to Washington.

I hope these arrangements are suitable and I am sorry for the initial mix-up, but I trust it did not create an inconvenience. Looking forward to hearing from you to confirm these details, I remain,

Sincerely yours,

Peter J. Kahn

Chairman

Duke Law Forum

PJK/rm g

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Mr. Colby:

Last weekend you and I discussed your travel to Duke. I said that I'did not have the times of the events but assumed it would be 6:00-ish to 10:00-ish;
I nointed out that commercial air possibilities were poor, and you agreed to have take you.

Mr. Thuermer has now received the schedule from Duke, and it is a good bit more extensive than we thought (see attached). If you agree to all that, we need your decision as to whether you will still have take you or follow the commercial schedule suggested in their letter, which means you would be staying overnight.

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# Approved For Release 2004/10/13: CIA-RDP88-01315R000200400001-1

Puke Bar Association Duke University School of Caw

NORTH CAROLINA 27706

October 28, 1974

Mr. Angus Thuermer Assistant to the Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Thuermer:

Per our telephone conversation of October 24th I am writing you with our proposed schedule for Mr. Colby's visit of November 19th. I am proceeding on the understanding that Mr. Colby desires to fly commercial and I expect him to arrive on Eastern flight 395 leaving Washington at 1:38 p.m., landing in Raleigh-Durham at 2:29 p.m. We will then proceed to the Law School where we would have the Director meet with a group of students involved in international law from 3:00 to 4:00. We have scheduled his main address to be followed by questions and answers from interested students from 4:00 to 5:00 p.m., with an informal reception with students and faculty from 5:00 to 6:00 where I am sure additional discussion and questions will be raised.

We will then proceed to a private dinner at a faculty home to be attended by approximately 15-20 members of the Duke Law School community. Following dinner we will then proceed back to the campus where we have scheduled in conjunction with the Institute of Policy Sciences and Public Affairs a seminar with law and graduate students. I am enclosing for background purposes a pamphlet on the joint Law and Public Policy Program. This seminar should be over by 10:30 and we will then take Mr. Colby back to his hotel which will be situated close to the airport. I would suggest that the Director plan on taking Eastern flight 398 on Wednesday morning leaving at 7:00 a.m., arriving Washington National Airport at 7:45 a.m. I suspect this would leave him ample time to make his morning meetings. I hope the above schedule meets with your approval. It will allow members of the Duke Law Forum a rare opportunity to have a one-on-one session with the Director of the Central Intelligence Agency. I would appreciate it if in the meantime you might send me for our own in-house publicity purposes a photograph and biography of Mr. Colby.

Should you have any questions concerning the program I suggested, please do not hesitate to contact me either by mail or by phone, area code 919/684-2834.

I look forward to having the honor and pleasure of welcoming Mr. Colby to Duke.

With best wishes.

Peter J. Kahn

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Duke Law Forum

Enclosure

- Students who have taken advanced undergrad-uate courses in microeconomics or political science may have these courses waived and substi-tute Institute or Law School electives, with the approval of the Institute's Director of Graduate
- \*\* The four course policy research sequence may be taken in one of several policy areas such as health, law and the administration of justice, communications, urban and regional growth, education, in-ternational economic policy, and transportation. The main purpose of the sequence is to provide a laboratory for the further development of analytical skills and their application.

# **ADMISSION**

Students may apply for admission to the Law and Public Policy Program concurrently with application to the Law School, or during their first or second years.

Application and admission are therefore without conventional deadlines but applications are encouraged by April 15 of each year. Those seeking financial assistance must apply by April 15. Enrollment will be limited.

Loans are available depending on financial need. Research assistantships linked to course work are available in certain areas of study, and a limited number of fellowships are avail-

For applications and answers to specific questions, please write:

**DIRECTOR OF GRADUATE STUDIES** Institute of Policy Sciences and Public Affairs Box 4875 Duke Station Durham, North Carolina 27706

In the event that a student chooses not to complete the Master of Arts in Public Policy Sciences, a maximum of six credit hours for courses taken in the Institute may be applied to the J.D. degree.

ALL APPLICANTS WILL BE CONSIDERED WITHOUT REGARD TO RACE, COLOR, RELIGION, SEX, OR NATIONAL ORIGIN.

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> **Duke University** Durham, North Carolina

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# THE LAW AND PUBLIC POLICY **PROGRAM**

The Duke University School of Law and the Institute of Policy Sciences and Public Affairs offer a joint program leading to the degrees of Doctor of Jurisprudence and Master of Arts in Public Policy Sciences. The program, which requires four years to complete, prepares students to take advantage of the increasing number of professional opportunities for persons who combine legal skills with a capacity for analytic public decision-making.

#### THE PROGRAM

Utilizing the faculty and resources of the Law School and the Institute, the program offers students a multidisciplinary education that provides:

1—a capacity for quantitative and logical methods of analyses, including the ability to forecast and appraise policy consequences, to make decisions under conditions of uncertainty, and to evaluate existing policies;

2-an understanding of the political, bureaucratic, and social processes that define public problems and limit alternative approaches to their solutions;

3—an understanding of the strengths and limits of various analytical techniques, a sensitivity to the competing values inherent in competing policy alternatives, and an awareness of the ethical dimensions of policy choices:

4—in-depth training in the problems and politics of specific policy areas such as law and the administration of justice, communications, urban and regional growth, health, education, international economic policy, and transportation.

### REQUIREMENTS

A minimum of ten policy sciences courses is required by the program. The following outline describes the usual sequence for satisfying the joint degree requirements.

#### YEAR ONE Full academic year in the Law School.

#### **YEAR TWO**

Full academic year in the Institute of Policy Sciences and Public Affairs.

#### FALL:

PPS 221—Analytical Methods I: Forecasting Consequences of Policy Alternatives. The decision analysis approach as a strategy for policymaking; uses and limitations of deterministic, probabilistic, unitary, and interactive models for guesstimating the consequences of policy alternatives, including modeling techniques for structuring policy prob-lems and statistical techniques for gathering and processing data for models. (Students taking PPS 221 must take PPS 222. Each of these courses is an intensive half-semester course earning full semester

credit.)

PPS 222—Analytical Methods II: Appraising Consequences of Policy Alternatives. Various methods for appraising and weighing the consequences of policy alternatives, including the uses and limitations of economic utility theory, probabilistic preference theory, time preferences, multi-attribute preference trade-offs, cost/effectiveness analysis, cost/benefit analysis, scoring systems, performance indices, objective functions, indifference curves, Pareto optimality, market and shadow prices, willingness to pay customers' surplus; some formal decision analysis and mathematical programming. Prerequisite: Public Policy Sciences 221. Prerequisité: Public Policy Sciences 221.

PPS 217—The Application of Microeconomics to Public Policymaking.\* Consumption and production theory, welfare economics, theories of collective choice, market structures and regulation, and non-market decision-making.

PPS 224—Administrative and Organizational **Theory.** A behavorial analysis of public organizations with emphasis on the impact of organizational structure, individual needs and motivation, and politics on the formulation and implementation of public policy.

#### SPRING:

PPS 310—Analytical Methods III: Experimentation and Evaluation. Focuses on methods for monitoring and evaluating public policies. Topics include the design and implementation of social experiments to test policy options, the uses of surveys and quasi-experiments based on historical data, detecting and measuring unanticipated consequences, and the design and use of social indicators. Case studies such as the negative-income-tax experiment, the health-insurance experiment, the Salk satis- polio vaccine experiment, the National Halothane PPS 3Study, the Equality of Educational Opportunity 343.

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Study, and an evaluation of the U.S. Space Pro-

PPS 219-Politics of the Policy Process.\* Influence of the policy-making process on the sub-stance of public policy both generally and in sev-eral illustrative policy arenas. The impact of group pressures, Congressional and administrative processes, and inter-governmental relations on the formulation and implementation of both domestic and foreign policy, particularly in the United States.

PPS 223—Ethics and Policy-Making. An analysis of familiar normative concepts in politics—liberty, justice, the public interest—in terms of their historical and philosophical roots, their relation to one another and to the American political tradition, and their implications for a range of domestic policy problems.

PPS 340-Public Policy Research Seminar I.\*\* An introduction to significant policy issues in the field. Students are expected to engage in, or prepare for, a major research study the content of which will be developed in consultation with the faculty involved

#### SUMMER:

PPS 341—Public Policy Internship. Work in a public or quasi-public agency dealing with the broad area of public policy which the student has chosen as his or her area of specialization. Optional.

#### YEAR THREE

Three-fourths of the normal course load in the Law School and one Institute-sponsored course each semester.

#### FALL:

PPS 342—Public Policy Research Seminar II. Continuation of PPS 340 and 341. Students will work in a research tutorial capacity with Institute faculty on problems in the analysis and/or formulation of policy.

#### SPRING:

PPS 343—Advanced Research Seminar. Continuation of PPS 342. This course is designed to allow more intensive or extensive student study of his or her primary policy interest. Students play a major role in establishing the agenda. The analysis and evaluation of the research of seminar participants is a major focus of the course.

## **YEAR FOUR**

The normal course load in the Law School except for the final course in the public policy research sequence which may be completed anytime during the year.

PPS 344-Thesis Research. Continuation of PPS

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Duke Bar Association

Puke University School of Law

DURHAM NORTH CAROLINA 27706

October 28, 1974

Mr. Angus Thuermer Assistant to the Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Thuermer:

Per our telephone conversation of October 24th I am writing you with our proposed schedule for Mr. Colby's visit of November 19th. I am proceeding on the understanding that Mr. Colby desires to fly commercial and I expect him to arrive on Eastern flight 395 leaving Washington at 1:38 p.m., landing in Raleigh-Durham at 2:29 p.m. We will then proceed to the Law School where we would have the Director meet with a group of students involved in international law from 3:00 to 4:00. We have scheduled his main address to be followed by questions and answers from interested students from 4:00 to 5:00 p.m., with an informal reception with students and faculty from 5:00 to 6:00 where I am sure additional discussion and questions will be raised.

We will then proceed to a private dinner at a faculty home to be attended by approximately 15-20 members of the Duke Law School community. Following dinner we will then proceed back to the campus where we have scheduled in conjunction with the Institute of Policy Sciences and Public Affairs a seminar with law and graduate students. I am enclosing for background purposes a pamphlet on the joint Law and Public Policy Program. This seminar should be over by 10:30 and we will then take Mr. Colby back to his hotel which will be situated close to the airport. I would suggest that the Director plan on taking Eastern flight 398 on Wednesday morning leaving at 7:00 a.m., arriving Washington National Airport at 7:45 a.m. suspect this would leave him ample time to make his morning meetings. I hope the above schedule meets with your approval. It will allow members of the Duke Law Forum a rare opportunity to have a one-on-one session with the Director of the Central Intelligence Agency. I would appreciate it if in the meantime you might send me for our own inhouse publicity purposes a photograph and biography of Mr. Obly.

Should you have any questions concerning the program I suggested, please do not hesitate to contact me either by mail or by phone, area code 919/684-2834.

I look forward to having the honor and pleasure of welcoming Mr. Colby to Duke.

With best wishes.

Potor T Kahn

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Enclosure

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Huke Bar Association Duke University School of Natu

> DURHAM NORTH CAROLINA 27706 684-2834

September 2, 1974

Mr. W. E. Colby Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Colby:

Thank you very much for your letter of 16 August 1974. We at the Duke Law Forum are very pleased that you have been able to plan a visit to Duke into your busy schedule this fall. We spoke with Mr. Thuermer of your office and have selected a date of Tuesday, November 19th for your visit. As the date approaches we will be in contact with Mr. Thuermer to firm up details of the meeting. In the meantime, should you have any questions concerning the Law Forum or the program we suggested in our original letter of invitation, please do not hesitate to contact me either by mail or by phone, area code 919/684-2834. I look forward to having the honor and pleasure of welcoming you to Duke.

With best wishes.

Peter J. Kahn

Chairman

Duke Law Forum

PJK/rm g

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21 August 1974

Bill-

Booked you for 19th Nov. for Duke
Law school forum. Per yr letter to them.

More later as details worked out.

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Mr. Peter J. Kahn

Dear Mr. Kahn:

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Thank you for your very kind invitation to speak at the Duke Law Forum. I accept with pleasure. With respect to dates, I believe my schedule indicates that something in November would be most suitable. Perhaps I could ask my Assistant, Mr. Angus Thuermer, to work this out with you.

As for the arrangements, I believe that arrival in time for dinner would be most convenient from my point of view, skipping the press conference. I would also hope to return to Washington that evening, and I will probably have transportation of my own.

Sincerely,

7s7 W. E. Colby

W. E. Colby Director

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Distribution:

Original - Addressee

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DURHAM NORTH GAROLINA 27708 684-2834 July 22, 1974

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Summer	Address:	

The Honorable William E. Colby Director Central Intelligence Agency Washington, D.C. 20505

Dear Director Colby:

I am writing on behalf of the Duke Law Forum to extend to you our invitation to speak at Duke Law School this fall.

The Law Forum is the non-partisan, student-run organization for political and legal discussion at Duke. Each year the Forum invites a number of leaders of national stature to address the student body. Recent guests have included: William Rehnquist, Kenneth Rush and Sam Ervin.

Arrangements for guest speakers normally include a press conference with area media representatives in the afternoon, should that be desired, a reception and dinner with law students and members of the Duke Law School faculty, and the appearance before the Law Forum in the evening. We are always willing, however, to adjust our format to accommodate your schedule. With regard to specific dates, almost any evening, Sunday through Thursday, from late August through early December, would be convenient for the Law Forum. We will, of course, reimburse you for travel expenses and provide accommodations should you wish to spend the night in the Raleigh-Durham area.

If you have any questions about the Law Forum or the arrangements, please do not hesitate to contact me by mail or by telephone at (919) 684-2834 at the law school. Prior to August 19th, write me at 7 Birch Hill Drive, West Hartford, Connecticut 06107 or call (203) 278-1330.

I look forward to hearing ifom you and none that the Law Forus will have the honor and pleasure of welcomin; you to Duke this fall

Take Take

. Duke Law Forum

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